## Wing Commander II: Vengeance of the Kilrathi



A self-proclaimed hacker since the early 1980s, Steve Beeman directed Wing Commander II and worked on the dogfight choreography in the original game. "Nothing prepared me for being in this industry," he said, but Beeman had worked at Steve Jackson Games, editing their quarterly magazine and working on other paper game projects. He left the company to become a freelance writer and landed a contract to write conversations for Ultima VI in 1988. When it became known that Beeman was also a programmer, he was hired by Origin to become the lead programmer and story editor for Savage Empire. In the course of developing the game, he was appointed director of the project.

Chris Roberts had originally conceived of *Wing Commander* as a trilogy, but following his appointment as Director of New Technologies, he knew he wouldn't be able to spend as much time on the sequels as he had on the original game. Involved in the development of other projects as well as *Wing Commander II*, Roberts gave up his directing and programming chores and decided just to take the producer's reins in the second game of the trilogy.

Stephen Beeman, who had worked on programming the dogfight choreography in the first game and had just finished directing *Worlds of Ultima: Savage Empire*, was the natural choice to direct *Wing Commander II*. He had real familiarity with the original game, had proven his directorial skills, and was available, since *Savage Empire* had shipped just a month after *Wing Commander*. In November 1990, *Wing Commander II* was ready to begin development.

Beeman had a clear view of his role. "The director is the person who has the single, driving vision of what the game is supposed to be," Beeman explained. "When other people's work doesn't match that vision, the director corrects it and guides it back on course. As producer, Chris held the purse strings and was responsible for seeing that my vision didn't stray beyond that of the company."

Before actually starting on the project, Beeman became aware of the limitations the nine-month timeline would impose on what he could do. "From a technological standpoint, we all knew Wing Commander II wasn't going to be the revolutionary game the first had been," he said. "There just wasn't time to include dramatic changes in the space flight. What we could do was enhance the other cornerstone of the original game, the cinematics, which provide the emotional context in which you play the game. I think of Wing Commander II as an evolutionary product — Wing Commander I on steroids."

In December, Beeman dropped a CMS Sound Blaster card in his computer and started exploring what it was capable of doing. His experiments led to one of the most exciting enhancements in Wing Commander II. "I messed around with the Soundblaster for a while and thought it was really cool," he explained. "I programmed something to play a digitized speech sample, and knew then that I wanted to include speech in our CES demo." The winter CES was scheduled for early January. "Then I just

went ahead and did it," he said. "We had a cheesy little microphone, no studio or sophisticated electronics, and we just sat in my office and spoke into the microphone. Then we digitized the speech with the software that came with the card. Anyone could have done it. The we worked with synchronizing the speech and graphics for the demo."

The CES demo was a rousing success. "It was like going from silent movies to talkies," Beeman noted. "Speech makes all the difference in the world. Until you're involved with developing products like this, you can't appreciate the difference between text and speech. You can convey much more information with the spoken word... information that drops out when you have to read text on the screen."

As Origin looked at its requirements as an in-house development house, they realized that additional writers were vitally needed for the production of the new generation of games. Writing conversations, introductory text, and scripts was taking on a more extensive role with every new production. In addition, Jeff George, Origin's first writer, while still doing some script and storyline work, had moved into directing.

Origin hired Ellen Guon, a professional with years of experience writing fantasy, horror, and science fiction novels, and working in computer games and children's television, as the company's lead writer. Her first assignments were working on the Secret Missions disks.

Soon after starting with the company she wrote and directed *The Secret Missions II: Crusade.* "[Directing] happened very fast," she said, "and supervising artists and programmers was a challenge. It was also a lot of fun. I think the company wanted one person they could point to and say, the buck stops here." As soon as the *Secret Missions* disks were out the door, Guon moved to help Stephen Beeman on *Wing Commander II*.

With a background in writing himself, Beeman produced a single-page synopsis of the story for *Wing Commander II*. Beeman then took the basic outline to Guon, and the writer and director created a list of characters and their purpose in the story. Then they worked on another outline that included the key scenes for the game. "Compared with other products I had worked on," Beeman said, "we generated a huge amount of paperwork."

## A Writing Department Is Spawned



Ellen Guon lead writer and script supervisor, came to Origin from Sierra On-line where she worked on the EGA version of King's Quest I and Mother Goose. She has published a novel, Knight of Ghosts and Shadows, with Mercedes Lackey, and the writing team has two more in the series under contract. As a freelance writer, Guon worked in children's television and has published numerous short stories.

The following character descriptions are from one of the first drafts of the character descriptions that Guon created following those early discussions with the director.

#### Angel

Purpose in story: Commanding officer, love interest, relays technical information.

Angel is a beautiful French woman in her mid-thirties, an excellent combat pilot. In the original WC, she was a "by-the-book"—type tactician, and basically rather cold to our hero. During the Firekkan missions (Secret Missions II), Bossman died while flying on her wing. This has changed her whole personality...she's much more emotional now, and vulnerable, especially to the death of close friends. When Spirit is killed in WCII, her grief will prompt the love affair between herself and Bluehair. [Author's Note: Bluehair is the company's name for the player's character.]

Conversation: Formal, no contractions. Intersperses the occasional French term with her English. She has a tendency to look down, avoiding someone's eyes, when talking about something that's awkward or uncomfortable for her.

Think Sigourney Weaver mixed with Demi Moore.

#### **Downtown**

Purpose in story: Presents new outlook on human-Kilrathi relationships (son figure and special emotional dependency on Hobbes), emotional impact (his death).

Downtown is a young black man, roughly mid twenties. His family, when fleeing from their home planet during a Kilrathi invasion, was captured and sent as slave labor to the Kilrathi planet of Ghorah Khar. Years later, when Hobbes was working undercover on that planet for the Confederation, he helped the young man escape. The relationship between Downtown and Hobbes is unique... Hobbes is all the family that Downtown has. In personality, Downtown is fiery and impulsive, and very vocal in defending Hobbes against anyone who badmouths him. He has an emotional dependency on Hobbes, viewing him as a father figure.

Conversations: Standard American Think Denzel Washington in "Glory"

The work of Beeman and Guon already displayed the change in the way games were being developed at Origin, with greater story development in the early stages. It still didn't match what often took place in the film and television industries, however. "The scripts and character descriptions were not the absolute blueprint for the game," Guon said. "They were being created at the same time as the art. When we received some great artwork, we would alter the script and fit it in. I liked the fact that it wasn't like television, where the script would disappear and six months later you would see a finished product. Sometimes it matched your vision, sometimes it didn't."

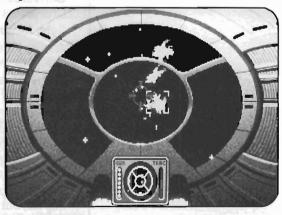
From Guon's standpoint, writing for the computer industry had some real advantages. "It gives me the feeling of being part of a team," she said. "I'm not just handing in my script and then leaving. It provides an opportunity to evolve ideas and it's much more a living creature than a movie or television script."

At this point, Beeman handed off all the writing chores to Guon and her team of writers and started working on other aspects of the game — how it would work, the user interface, and the new features. Even though the time schedule didn't allow for any drastic technological changes, one of the first things he wanted to improve was the player's experience in space.

Beeman added a completely new generation of ships, weapons, targeting systems, and countermeasures for *Wing Commander II*. "All those items present new challenges for the player," he said. Only the Rapier, the Terran medium attack fighter, remains from the original game, and it has been upgraded to include a particle cannon gun to replace the neutron, and a chaff pod as a defensive item.

Two of the neatest additions were the turret weapons available in the Sabre attack fighter and Broadsword bomber, and the torpedoes now needed to destroy enemy capital ships. When flying a turret-equipped spacecraft, the player can shift position from the cockpit, move to one of the turret positions, and blast away at enemies. It's a real help in the Sabre when enemies are on the player's tail, and a necessity in the Broadsword when you're making a torpedo run on a capital ship and need to engage fighters at the same time. The torpedoes add a new dimension, since they're the only weapon capable of destroying enemy corvettes, destroyers, and cruisers, and require new skills on the part of the player.

# Adding New Ships and Weapons



The rear-turret gun position, found in the Broadsword and Sabre fighters, adds a new dimension to the game.

Adding new ships and weapons wasn't the only change that affected the player's experience in space, since the programmers worked hard on a concept called dynamic intelligence. "The enemy ships and pilots really think in *Wing Commander II,*" Beeman noted. "Unlike in the first game, enemy fighters now lead their targets with their guns, have more evasive maneuvers, and work much harder to try and attain a position on your tail."

The dynamic intelligence concept involved more than just upgrading the intelligence of the ships. In *Wing Commander II* the skill level of enemy pilots is adjusted according to the player's own skill level. The result, according to Beeman, is that the better you are as a pilot, the harder the dogfights will be to win. On the other hand, less experienced players will have an easier time.

"Dynamic intelligence creates an interesting effect," said the director. "If you meet eight enemies and manage to take out the first seven, the last ship's intelligence is increased by a few notches. Engaging the last ship results in a really tough dogfight."

## **The Story Evolves**

Guon continued her work on the story, taking the outline of the key scenes and creating a detailed 30-page script that showed the characters, sets and animations for each mission in the game. The following is a sample from that script, taken from one of the March 1991 drafts showing the first mission.

#### Series 1 Mission A

#### Conversation 1

Characters: Prince Thrakhath, the Emperor, Imperial Guard

Sets: Kilrathi hallway, Kilrathi observation deck

Anims: Thrakhath walking, kneeling, standing; Emperor ges-

turing, clenching fist.

Prince Thrakhath arrives at the Imperial Palace to inform the Emporer of his progress against the humans.

#### Conversation 2

Characters: Bluehair, Admiral Tolwyn

Sets: Tolwyn's Office

Anims: Bluehair standing, Tolwyn sitting

Tolwyn informs Bluehair that he was acquitted by the court martial, but that his career as a pilot is nevertheless finished.

Bluehair requests, and receives, a transfer.

#### **Briefing**

Characters: Bluehair, Shadow Primary Character: Shadow Sets: Space Station Flight Deck

Anims: Pilots standing; space station rotating in space
The Narrator sets up the scene: "Gwynedd System, Deep in

Human Space. Ten Years Later."

Bluehair and Shadow discuss their upcoming patrol, talk about how much of a waste of time it is — "There haven't been any Kilrathi sightings within 20 parsecs of this place for years." Mention that Bluehair and Shadow are two out of only six pilots on the station. The station (called Caernvarvon) is referred to disparagingly as a pre-fab communications platform.

#### Mission

Characters: Bluehair, Shadow

Ships: Ferret

Midgames/Anims: Space station launch; space station land Routine patrol to inspect incoming freighters is suddenly spiced up by a few Kilrathi fighters — very unusual.

#### Debriefing

Characters: Bluehair, Space Station officer

Sets: Exterior, Bluehair's ship

Primary character: Space Station officer

Anims: External ship, Closeup on Bluehair, VDU of Space

Station officer

In-flight debriefing, no specific plot threads.

Building on the cinematic concepts that evolved from *Wing Commander I* produced a major improvement in the sequel. Beeman and Guon developed a much more involved plot, with all the twists and turns of a Hollywood thriller. The story involves the redemption of the player's naval career following a court martial for treason. The evidence was too scant to lead to a conviction, but the player's career is at a low point when the second game begins. Murder, intrigue, and treachery were woven into the script, and unlike the first game, *Wing Commander II* takes you to the scene that is most appropriate to the action instead of cycling through the same series of sets over and over again. "In *Wing Commander I,*" Beeman explained, "all you had

were these talking heads that discussed tactics or where the carrier was located. Wing Commander II is really a movie wrapped around the missions. The players who watched all the cinematics and plays straight through will feel like they've finished a movie."

It was time to start the actual writing of the conversations in each scene, and Guon turned to her team of writers, Paul Arden Lidberg, G.P. Austin, and Brian Martin. "We had a great team that wrote the lion's share of the game itself," Guon said. "Steve and I spent most of our time just tweaking what they wrote. We divided the assignments, asking the writers which characters they wanted to work with. There was some overlap, but giving each writer a specific character helped them look at the character as their own and allowed them to develop the personality."

## 3D Modeling Improves Graphics Quality



Jake Rodgers left a position with his brother's architectural firm to become Origin's first 3D Modeling Artist. Rodgers built all of the ships and most of the sets in 3D for Wing Commander II.

In Roberts role as Director of New Technologies he discovered a new software package that would have a tremendous impact on the graphics and animations in the game. What he found was *Autodesk 3D Studio*, a comprehensive 3D modeling program that he knew could save time and improve the quality of the graphics without requiring changes in the game's graphic system. The program required high-end hardware, a 486 processor, 16MB of RAM and an enormous hard drive, but he could justify the expense with the savings in art time. It was February 1990 when he found the package, and March by the time it was purchased and skilled operators were found to use it.

"We haven't changed the way we display the graphics," Beeman explained, "but we have changed the way we create them." Wing Commander II may not use any new graphics engine, but to the player, the graphics are quite a few steps above what appeared in Wing Commander I.

Jake Rodgers, who originally worked in 3D modeling for an architectural firm, was the first person Origin hired to use the new software in the production of graphics for *Wing Commander II*. "After talking with Origin, I decided that creating space ships sounded a lot more interesting than working on buildings," Rodgers explained.

As Roberts and Rodgers explored the possibilities of the software, they discovered that it would have an effect on more than just the drawings of spaceships in *Wing Commander II*. "When you're creating midgame sequences, backgrounds, or ship drawings," Rodgers said, "the 3D modeling software makes

a tremendous difference. Traditionally, these items were created by painting on a computer in two dimensions. If a different angle of view or lighting effect was desired, the art had to be created again. Now we just draw items once in the modeler, create textures in a paint program, and wrap them around the shapes we just created. Then we go in, set up the lights, and position the camera, and the program renders the artwork. If the director wants to change anything, we just alter the lights and camera and have the program render it again."

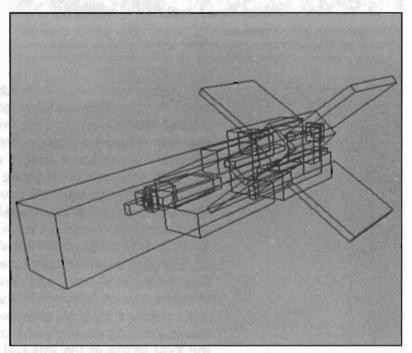
One of the keys to the modeling software is the way it handles shading. The program allows the creation of images using gouraud or phong shading. According to Beeman, once you've created the light sources, gouraud shading blurs the lines between polygons. "It's not realistic like ray tracing," he said, "but its a good approximation." Phong shading, the technique employed for the images in *Wing Commander II* is a step above gouraud, creating light and shadows that are smooth across the entire surface. It produces almost photorealistic images and can

simulate curved surfaces with highlights, Beeman explained, to give the appearance of a shiny surface.

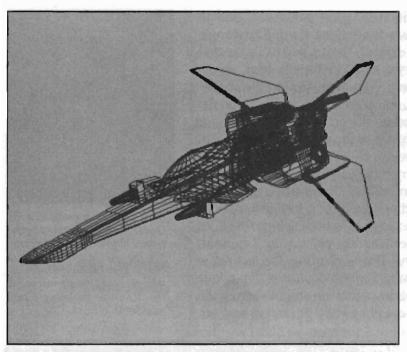
Creating static scenes is not the only advantage of the new software. "The renderer [3D modeling software] has given us the ability to do some amazing things," added Beeman. "We have some segments of the game we call flicks, animated sequences with lots of ships flying around. They're probably the most arresting part of the game. They look better than Saturday-morning cartoons, and that's made possible by the renderer. We take models, tell them to move from point A to B, and position the camera. The output is a string



Chris Douglas, a graduate of the University of Texas, was an experienced airbrush artist before joining the 3D Modeling staff at Origin. Douglas designed the Kilrathi ships and texture-mapped all the 3D ships in Wing Commander II.



Using the "primitive" tools in the modeling section of the software, the 3D artists first draw a polygonal representation of the Ferret, one of the light Terran fighters in Wing Commander II.



A mesh is drawn that creates the detailed shape of the ship for the rendering. Later, texture maps are drawn in a paint program and added to the flat and curved surfaces of the ship.

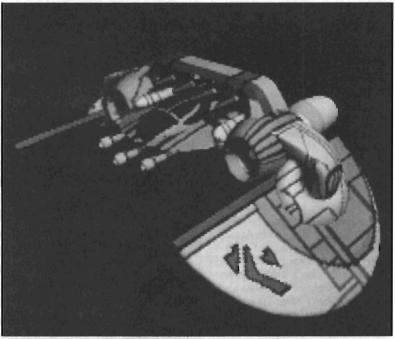
of graphics we can show on the screen."

Origin soon discovered that their 3D modeling artist was spending a lot of time away from the computer, working out the timing of animations, making preliminary paper sketches, and keeping up with the normal paperwork generated by the computer game business. Since the software was expensive, they added a second artist, Chris Douglas, so that the computer and software could be put into constant use. Douglas was a recent graduate of the University of Texas, who had specialized in airbrush on paper. He quickly adapted to working with the new software.

"The program we use is actually two programs in one," noted Douglas. "The modeler creates the geometry for the lighting and camera angles and the renderer takes that geometry and calculates the rendered image. Even with our fast computers, the renderer takes a lot of time to complete all the calculations, especially when we're wrapping textures around complex objects. For animated sequences, it might take six hours to create the shape, six hours to bit map it, and then three more hours to draw the frames in an animation. We work on a 486/25 with 16MB of RAM, and the program needs it all."

Using Autodesk 3D Studio for the "flicks" in Wing Commander II, actually provides many more options than simply moving an object from point A to point B. The program can move the lights and cameras during an animation sequence as well, allowing trucks, pans, zooms, and much more. The operator can change the focal length of the lens and the field of view, and affect distance queuing and atmosphere shading.

The 3D modeling software hasn't proven to be a replacement for all the art created in a game. "You can make it happen," Douglas said, "but it's hard to do faces, characters, or non-symmetrical objects in the program." Rodgers added that the difficulty is due to the primitive objects the program gives you to model with. "If you don't use those primitive objects," he said, "then you have to draw three views of everything. In drawing a face, which isn't symmetrical around 360 degrees, it would require a tremendous amount of manipulation to produce a suitable image." Both artists noted that animating live objects tends to



An example of a final rendering with all the texture maps added to the surfaces. The artists can take a model and position the lights and cameras for an infinite number of renderings of any object created in the 3D modeling program.

produce a robot-like effect since the program can't adequately produce the subtle changes in muscles and posture.

In Wing Commander I, the music had been composed by a George (the Fatman) Sanger and Dave Govett, freelance musicians and composers. As Origin continued its commitment to bringing every aspect of development in-house, however, an Audio Director slot was created, and in December 1990 Martin Galway left England to fill the position.

The Audio Director's role wasn't so much to compose music as to manage the process, providing the liaison between the sound and design departments. His responsibilities included everything related to audio, including speech, sound effects, and music, and even stretched to customer service when users called with questions about the audio portion of the games. After designing and equipping an audio studio for Origin, Galway's first projects were *Martian Dreams* and *Ultima V* on the Nintendo. He started working on *Wing Commander II* in the spring of 1991.

## Music, Speech and Sound Effects

## Wing Commander I and II: The Ultimate Strategy Guide



Martin Galway, nephew of the internationally renowned flautist James Galway, is Origin's Audio Director. He first worked with Chris Roberts when he wrote the music for Stryker's Run in 1984. Later, he composed the music for another Roberts title, Times of Lore, on the Commodore 64. Galway left England and joined Origin in December 1990.

The Fatman had already produced some music for the game when it was in its early stages, but he wasn't looking for a fulltime job and didn't want to work at Origin. Since the company wanted to internalize everything, Galway began recruiting talent, running ads in the Austin papers. It couldn't have worked out any better, and the company hired Dana Glover, a composer and musician who had done some of the music for the movies Rain Man, RoboCop, and Apocalypse Now.

"Dana had bought his nephew a Sega Genesis machine and was attracted by the music in the games," Galway remembered. "He thought computer games would be a neat thing to do and answered our ad. As soon as he started mentioning the projects he had worked on, I knew he had the kind of experience we were looking for. I also added two sound effects engineers, Nenad Vugrinec and Marc Schaefgen, to the team."

The styles of composition needed for a computer game are the same as those found in movies, but the chronology is completely different. As in movies, the director is trying to enhance the emotional context of a scene and requires music that complements the action. Unlike the movies, in the computer business you can't wait until the production is completed before composing the music. "The day we can do music when the game is finished will be like heaven," noted Galway.

In Origin's schedule, the music is produced at the same time the game is developed. There's a good reason for that, explained Galway. "In computer games, the music is relatively cheap from a labor standpoint when you compare it with the rest of the resources allocated for development," he said. "At this point, it wouldn't make much sense to hold up the release of a quartermillion-dollar project for the music." That doesn't make their job

any easier, though.

"Producing the music while a game is being developed makes it nigh onto impossible for the musicians to get it right the first time. There's a lot of editing required" said Galway. He cited a typical example in which the composers are told that a dramatic piece is needed. "You're told to produce something that's two minutes for the first part and two minutes for the second part," he said. "Later, changes in the game require that you reduce the segment to a total of a minute and a half. We're getting better and more sophisticated at planning these things, but we have a long way to go. We had to trim a lot of music in Wing Commander II."

Galway's responsibilities don't end with producing the music for a game. In Wing Commander II, speech had become an integral element. "I already knew the best way of producing speech," Galway said. "It was just a matter of finding the hardware that was capable of doing it." For the speech in the game, almost everyone in the company was used to do the voices. All of the speech was recorded at the company's studio. "Eventually we'll be using the voices of professional actors," he said, "because there's a limit at which our own abilities stop. We'll always record the speech at our studio, because, from a directorial standpoint, if we need another take, we can do it right away."

Origin currently supports AdLib, Roland LPC1, and CLab Sound Blaster for it's music and sound, although the CLab card is the only one that supports the speech standard used in *Wing Commander II*. The Roland card provides the best sound otherwise, although it's the Rolls-Royce of cards and doesn't have a large installed base yet. "We're going to support the Roland because we use it in promotional demos and we realize the value of those efforts," Galway said. "Since we're using it for demos, we might as well put it in the game. Our approach is to do the best music for the available hardware, and what we're doing here is actually driving sales of the Roland card."

Origin uses commercial software for the production of music and speech, but the company is programming new utilities to allow a broader spectrum of sound effects. Galway noted that few, if any, commercial products are available that produce acceptable sound effects and provide extensive editing resources.

Wing Commander II was originally scheduled for release in June of 1991, but the enormous size of the project led to a two-month delay. After the summer CES, Roberts and the Quality Assurance department had its first opportunity to play through the assembled game.

"Wing Commander II was a really big experiment with respect to the complexity of the storyline," Roberts said. "When I returned from the show, it was really the first time anyone had a chance to play the game. It had a lot of problems — not that the game was essentially flawed, but that a lot of polishing work needed to be done and some fat had to be trimmed."

When Quality Assurance reported a similar view, Roberts sat down with the director and discussed ways that some graphics

## **Release Delayed**

## Wing Commander I and II: The Ultimate Strategy Guide

could be reworked and some conversations edited or rewritten to make the story come together. "We learned some lessons," Roberts explained, "in that our schedule was too ambitious for such an enormous game. We tried to do too much in too little time. None of us had any idea that the game had grown to be so large until the end when all the pieces came together. The company's position was that the game had to be the best it could be. I think we've achieved our goal. It's a game I'm quite proud of."

## Are They Really Making Interactive Movies?

The structure of Origin's Product Development department and the release of the first two games in the *Wing Commander* series provide a unique view of the software industry's relationship to the movie-making business. It's apparent that many of the resources are quite similar, with software professionals taking the roles of producers, directors, cinematographers, script writers, set designers, and editors. It's just as obvious that basic differences exist between the two industries. After all, filmmakers don't have to deal with creating an interactive medium, in which the consumer actually becomes a main character.

In comparison with the filmmaking industry then, where in time is the entertainment software business? Is *Wing Commander II*, with speech synthesis, the *Jazz Singer* of the computer world?

"You can't make a perfect correlation," explained Dallas Snell, "because we could be right where the movie industry is if we had the technology with us. But it isn't. We don't have enough space to store the sound and graphics."

Snell noted that the software industry already knows how to make movies. It has all of Hollywood's experience to borrow from. "We already know how to set camera angles to achieve different emotional responses," he said. "We know how to position characters, how to use backdrops effectively, and how to put scenes together. We have producers and directors already working at Origin. One of our producers has completed extensive postgraduate work in radio, television and film Many of our producers and directors have directed plays. We have a lot of experience here, but we just can't do it on the scale that Hollywood can."

Snell added that Wing Commander Is the concept that brings software the closest to an interactive movie. It contains a segment of movie-like scenes and storyline, and then a segment of arcadelike action in simulator style where reality is modeled. "Com-

pared to the movies, we're probably in the 1950s," said Snell, "but we could easily be in the 1990s if it wasn't for the technology."

Warren Spector, who co-produced Wing Commander I, has a different perspective. His background is in film history, theory, production and criticism. "I look at what we're doing at Origin and I keep saying, hey, this happened in the film business in 1910, and that happened in 1920," Spector explained. "When I came to Origin two years ago, we were wrestling with many of the things the movie business was trying to do in 1912. Now, we're already up to 1926, when sound was coming in, and we're doing partial talkies just the way they did."

Spector noted that Chris Roberts was the game designer who put a finger on the fact that the industry could tell a story, move people, and touch their emotions. "I think we're still learning how to tell stories on the computer, though," Spector noted. "We're figuring out where we can be cinematic, and where trying to be cinematic just flat doesn't work. We're finding out where you want interaction, and where you want the player to sit back and watch the action."

"In the future, people are going to be scared in games, laugh in games, and cry in games," Spector said. "We're creating whole new worlds, and it's not just beep, beep, beep, zap, zap, zap, kill the monster anymore. What's that line from Mary Tyler Moore? A little song, a little dance, a little seltzer down your pants. We're doing that now. We're telling stories and we're letting the player actually take part in it ... and that's a whole new ballgame."

### **COMMAND LINE SHORTCUTS**

There are a few shortcuts available in the *Wing Commander* games. They were included to help Quality Assurance playtest the game, and they weren't deleted before the game shipped because doing so might have introduced bugs. They are *not* intended to be a part of the game, but since players will become aware of them, and since this is the official strategy guide, they are listed here.

**WARNING!** Remember, though, that ORIGIN does *not* recommend these shortcuts be used. They destroy players' enjoyment of the game, and using them might crash your system, destroy your game, and even damage your hard disk. In fact, while ORIGIN Customer Service is very happy to help you with normal questions about *Wing Commander* or any other ORIGIN game, they are not equipped to answer questions or problems regarding the following shortcuts. *If you use them, you are doing so at your own risk.* 

The shortcuts are entered on the command line, after the command that starts the game. The following command options are available:

Origin — allows you to destroy any targeted enemy with the <ALT> <DEL> key combination. You must be
careful when using the key combination, since you can destroy friendly ships as well as enemies. In addition,
if you press the keys without targeting another ship, your own is destroyed.

Example:

In Wing Commander I, at the C:\Wing> prompt type: wc<space>Origin
In Wing Commander II, at the C:\Wing2> prompt type: wc2<space>Origin

NOTE: You must include this command. Other options are not enabled unless you include it. The command must be entered exactly as above, with a space between the game command and Origin. Origin must be typed with an upper case "O" and lower case "rigin."

• s1 m1 — allows you to access a specific mission. The number following s indicates the series. The number following m indicates the mission number in that series. You can determine your series number based on the mission trees on pages 49, 121, 141, and 216. In Wing Commander I and both Secret Missions, the series and missions are represented by a number. In Wing Commander II, the series is represented by a number, but the mission is represented by a letter (a, b, c, d). In Wing Commander II, all of the series except the seventh contain four missions. Series seven has only three missions. In Wing Commander I, series one contains only two missions. Series 12 and 13 contain four missions each. All other series have three missions in each. In The Secret Missions, series four and five include three missions in each. All other series have two missions. In Secret Missions II, each series contains two missions.

Example (to access series 2 mission 2):

In Wing Commander I, at the C:\Wing> prompt, type: wc<space>Origin<space>s2<space>m2
In The Secret Missions, at the C:\Wing> prompt, type: wc<space>Origin<space>s2<space>m2<space>z1
In The Secret Missions II, at the C:\Wing> prompt, type: sm2<space>Origin<space>s2<space>m2
In Wing Commander II, at the C:\Wing2> prompt, type: wc2<space>Origin<space>s2<space>mb

Note: z1 is used at the end of the line to distinguish the first Secret Missions from Wing Commander I.

 I (lowercase L) — allows you to proceed directly to the launch sequence for the selected mission. Just type in <space>I following your series and mission commands.

NOTE: After completing a mission you have accessed using this command option, the program automatically returns you to the DOS prompt. You cannot continue the game.

• -k (dash and lowercase K) — makes you invulnerable to damage from guns, missiles, asteroids or mines. Just type in <space>-k following any of the above options.

Example: If you wanted to employ all the above options, and access the fourth mission in the third series in Wing Commander II, at the C:\Wing2> prompt, you would type: wc2 Origin s3 md I -k

**NOTE:** All of the above options are case sensitive. Everything in the command line, except the "O" in Origin, must be typed in lower case, .

# The ORIGIN Mystique

The first real contact I had with anyone from ORIGIN took place in the summer of 1988, when Chris Roberts and Richard Garriott visited MicroProse Software. They had come from Texas to demonstrate their games, *Times of Lore* and *Ultima V*, to our international sales force and some members of the European press. At the time, MicroProse was marketing ORIGIN's products in Europe. I was the company's communications manager and had coordinated the event.

At MicroProse, I had been exposed to the development of military simulations and a few historical adventure games, but meeting with Roberts and Garriott gave me a rare opportunity to discuss other genres in the industry. I liked simulations, but I was fascinated by the worlds of fantasy these two designers were creating. It was an interesting afternoon, and I gained some appreciation of what was involved in development at ORIGIN.

My next opportunity to meet with someone from ORIGIN took place in the fall of 1988 at a Software Publishers Association (SPA) conference in Washington, DC. I was still working with MicroProse at the time, and had run into Fred Schmidt, my former boss from that company. He had just started working with ORIGIN, and we agreed to catch up on the latest news and developments at dinner that evening.

When we met at the restaurant, Fred introduced me to Dallas Snell, ORIGIN's director of product development, and after the typical small talk, the conversation quickly shifted to a discussion of the entertainment software industry and our respective companies. Discussion might be the wrong word, because I remember finding it difficult to get a word in edgewise.

Fred and Dallas talked non-stop for a couple of hours about ORIGIN, its products, the people who worked there, and how they were going to make the company a leader in the industry. The strange thing was that I believed them. I knew Fred was relentless when he pursued a goal, but this was the first time I had met Dallas. The level of energy and commitment he projected was incredible as well. They had a plan, and it sounded like a good one. I was impressed — and a little jealous — and I left the meeting shaking my head in amazement.

I ended up leaving MicroProse about a month later to start my own desktop publishing, consulting, and writing business. When Fred Schmidt heard the news, he called me, and I agreed to spend a couple of months with him at ORIGIN's New Hampshire offices, working on manuals, flyers, packaging, advertising, scheduling, and budgets for the marketing department. It was a pretty good fit, and with my previous experience in the industry, I brought something to the party that they liked.

With their operations split between product development in Austin, Texas, and the rest of the company's operations in Londonderry, New Hampshire, I didn't really get a feel for what made ORIGIN special until I visited Texas in February of 1989. I was going to participate in planning sessions for their fall product line. That's when I finally experienced first-hand what Dallas

had been telling me about a few months earlier.

ORIGIN was located in a large office complex in the rolling hills just outside Austin, Texas. The modern office building, with an atrium and plenty of glass, also housed insurance, real-estate, and advertising companies. It was pretty weird. On one hand, I saw a bunch of executives walking by in their three-piece suits holding briefcases. On the other, I noticed the development folks from ORIGIN strolling through the building, many in shorts, teeshirts, and tennis shoes, carrying knapsacks full of books, games, roller blades, and computer disks. It was refreshing.

A few things struck me during my week in Texas. Number one was the schedules kept by the people in product development. I think the ORIGIN offices were the only ones in the building where you could find people working and playing almost 24 hours a day. After dinner and a night exploring Austin, Fred, Dallas, and I stopped by the office at about midnight to pick up something Fred needed from his office. I expected an empty building, but as we walked down the hallways, I discovered three people watching a video of *Return of the Jedi* in the lounge area, at least four programmers hunched over their keyboards, and a small group playing some sort of board game in the conference room. And this was a weekend night!

The second thing that caught my attention was the way people in the company got together for informal social gatherings during the work week. Wednesday was cookout day, and anyone who wanted to participate could put up a few dollars and head outside for a lunch of soft drinks and grilled food in the

picnic-grove outside the building. Late every Friday afternoon, people headed to the picnic tables for happy hour. Once a month, the company held a picnic at a local park, with lots of food, drinks, volleyball, frisbees and swimming. The company had created an atmosphere much different from any I'd experienced in the corporate world — a little more relaxed and carefree — and in the world of entertainment software, a chance to kick back between rounds of pressure-intensive development was vital.

The last impression, and the most important in that first week, was of the people who worked in development at ORI-GIN. Almost without exception, they were immersed in the development of games and they really seemed to enjoy the process. I didn't get the feeling that anyone was just showing up for a job, or just putting in time to collect a paycheck. The company had collected a committed core to build upon, and they would guide the company through a period of intensive growth.

ORIGIN's management made some tough decisions in the spring and summer of 1989. Always a development-oriented company that sold its products through an affiliation with a larger company, they decided to break free, put together their own sales force, and open their own accounts in the distribution channels. They knew it would be difficult in the short term, but could reap great rewards over a long period of time. In addition, the company decided to consolidate all of its operations in Austin, Texas.

The fall of 1989 was a difficult time for the company. While the product lineup for that period was strong (*Omega, Windwalker, Knights of Legend*, and *Space Rogue*), development of those products had still targeted the Commodore and Apple markets, with conversions to the MS-DOS platform. In the meantime, MS-DOS had cornered a large share of the entertainment market. That fact, combined with the move to Austin, and the attempt to open accounts in distribution, led to disappointing sales for the year.

Ultima VI saved the day. The game was originally scheduled for fall release, but Richard Garriott was developing an Ultima for the first time on an MS-DOS machine and, never one to let a product out that didn't meet his high standards, delayed shipping until spring of 1990. Ultima VI was the first ORIGIN title to support 256-color VGA, to take advantage of faster processors, and to support the new sound boards that were making their way into home computers. It was a runaway best seller.

I stayed in contact with Fred Schmidt during those months, but I didn't really work with the company during the spring or summer of 1990. Fred kept me aware of the enormous growth at ORIGIN, and the excitement that was building over the *Wing Commander* game. On my last visit, in the fall of 1989, the company had grown to about 50 people. I learned that they now employed almost 100. With such explosive growth, I wondered whether the atmosphere had changed.

In August 1990, Fred called and asked me to work with ORIGIN while Cheryl Neeld, their creative services manager, was out on maternity leave. Wing Commander and Worlds of Ultima: The Savage Empire would be released during that period. As usual, I jumped at the chance to work with the company, and cleared my schedule for two months to accommodate his request.

I jumped into a whirlwind. Wing Commander would release within 30 days. Worlds of Ultima: The Savage Empire would release a month later. There were manuals to create, disk labels, box labels, and on top of all that, direct mail, flyers, advertisements, new packaging and books in the same time frame. Every department was operating at warp speed, and there was little time for socializing or fun. The managers were putting in the same long hours as anyone else in the company.

The period actually taught me a lot about ORIGIN. While I had seen people working long hours in the past, this went beyond anything I had experienced before. It was almost brutal, but I didn't hear complaints. There were many jobs to do, and everyone just buckled down and got them done. ORIGIN still held their Wednesday cookouts and Friday happy hours, but few people really had much time to enjoy them. Even under the intense pressure, I could tell that the atmosphere at the company, and the attitude of it's employees remained the same. ORIGIN had become a large company, but had managed somehow to maintain the feeling of a smaller one.

So, what is the ORIGIN mystique? It has to be more than a few happy hours, picnics, and cookouts. It can't just be that they've collected a group of talented individuals who like to make games. It takes more than moving part of the company from New Hampshire to Texas to achieve success.

A little more than a two years ago, ORIGIN made the decision to make product development an in-house operation. They

had worked with freelance designers and authors with mixed success in previous years. At the same time that move was made, they made a commitment to push the envelope of software development. While in early years the company targeted whatever segment of the industry held the greatest market share, now they were developing products that took full advantage of the processing power of the new MS-DOS computers, the music and sound capabilities of add-on cards, increased storage capacity and memory, and the graphics capabilities offered by new hardware and software.

Those two strategic moves sparked the development process. Moving to the upper strata of the technology lifted many constraints from the programmers, artists, designers, and musicians. It unleashed new creative juices and provided a platform where development teams could finally realize their visions. *Ultima VI and VII, Wing Commander I and II*, and the soon to be released *Strike Commander*, are perfect examples.

Moving development in-house changed the attitudes among the staff. It fostered a spirit of cooperation where everyone in the company realized that they were all working toward a common goal. As an example, the designers and programmers listened carefully to the suggestions of the artists, writers, and playtesters, something that was often missing in the freelance author's era. I wouldn't say that every project runs like a well oiled machine, but everyone understands that you have to change the filter once in a while.

The factors that come together to make a company successful are always intangible. Attributing ORIGIN's growth to just two factors — both related to product development — is a gross simplification, and doesn't do justice to the professionalism and hard work exhibited by the company's customer service, quality control, sales, marketing, and operations departments. The ORI-GIN mystique might be intangible, but the result of the company's efforts is something you can sink your teeth into. What I find most gratifying, is that with all their success, the best is yet to come. I can't wait.